
The Social Nature of Global One Health

*An analysis of life science and social
science interactions within
Wageningen University and
Research's 2014-2018
investment theme*



Shanice Campbell, Lenneke
Vaandrager, Caro-Lynn Verbaan
and Marcel Verweij

Social Nature of Global One Health

Wicked problem solving: Transdisciplinary research (TR)

How transdisciplinary was GOH in terms of social science (SS) and life science (LS) interactions?

What are barriers and where do the possibilities lie?

Method

10 semi-structured interviews:

- 7 life scientists
- 3 social scientists (but: LS education)

Bottom up analysis

3 groups of factors

- **Constraining**
- **Facilitating**
- **Undecided**

Results: Constraining factors



1. Value judgments

- Negative toward to other
- Positive towards own capabilities

2. Institutional Context

3. Preferred practice

SS = giant, amorph substance

SS ≠ real science

*SS is seen more as an **addition** than a branch of science with its own status*

SS are fuzzy

SS results are often truisms

LS don't understand social relationships and shouldn't meddle in that

Value judgments

- *“OK, now let’s go back to science”*

Results: Constraining factors



1. Value judgments

- Negative toward to other
- Positive towards own capabilities

2. Institutional Context

3. Preferred practice

SS = giant, amorph substance

No **added value** of
SS

SS \neq real
science

SS is seen more as an
addition than a branch of
science with its own status

SS are fuzzy

SS results
are often
truisms

LS don't understand social
relationships and shouldn't meddle in
that

Excessive
word use in
SS

Results: Constraining factors



1. Value judgments

2. Institutional context

3. Preferred practice

International
National
WUR
GOH

Results: Constraining factors



1. Value judgments

2. Institutional context

3. Preferred practice

Funders prefer
monodisciplinary
projects

Publishing a transdisciplinary
article is harder than a
monodisciplinary article

Performance criteria

**International collaborations limit
interdisciplinarity within WUR**

Institutional context

- *“It’s very often about money here at WUR: that people try to claim a large chunk of the funding for themselves. That is kind of **ingrained** in the WUR performance **criteria**, because well, every euro that goes into my pocket, will not go into yours of course. And my boss always appreciates it when I bring in as many euros as possible.”*

Results: Constraining factors



1. Value judgments

2. Institutional context

3. Preferred practice

Funders prefer
monodisciplinary
projects

Opportunism

Positive succes bias

Pressure

Pillarization

Publishing a transdisciplinary
article is harder than a
monodisciplinary article

Not enough **stimulation**

Hierarchy
university vs.
applied research

Performance criteria

Client decides

Hard to connect to
researchers with
shared goals

GOH funding
came from
medical domain

Results: Constraining factors



1. Value judgments
2. Institutional context

3. Preferred practice

- Discipline
- Individual

Hiring gamma people
themselves

New theories
vs. discoveries

Working in a cocoon

Shared research
question

Different substantial
focus

Scale levels

Methodological
preferences

Preferred practice

*“Scientists are not necessarily busy trying to solve things; they are busy with generating knowledge. That is something different entirely. When you want to reach **solutions**, you need an integration of disciplines.*

*For the **development of knowledge**, I do not need any social science, a bit simplistically said; but to take the knowledge and pour it into a solution, you probably do need social sciences.*

*I think this is the **crux**: what I like to do best is generate knowledge.”*

Results: Constraining factors



1. Value judgments
2. Institutional context

3. Preferred practice

- Discipline
- Individual

Hiring gamma people
themselves

New theories
vs. discoveries

Generating knowledge
vs. solving problems

Working in a cocoon

Shared research
question

Different substantial
focus

Scale levels

Methodological
preferences

Bringing in SS at the
end of the project

Results: Facilitating factors



1. Personal factors

- 2. Overlap in desired practice
- 3. Mutual adaptability, respect and benefit
- 4. Organisational factors

Personal interests

Individualized
actions

Taking initiative

Good connection;
liking someone

Open mind

Responsibility

Taking risks

Goodwill

Intrinsic motivation

Personal Factors

- *“When researchers of different disciplines are asked to collaborate with one another, they will become much more **aware** of that collaboration and they will start to think more **positively** about it.”*

Results: Facilitating factors



1. Personal factors

- 2. Overlap in desired practice
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Personal interests

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Results: Facilitating factors



1. Personal factors

2. Overlap in (desired) practice

3. Mutual adaptability, respect and benefit

4. Organisational factors

In-depth vs.
contextual?

Common language

Shared methodological tools

Joint start

Integration

Joint problem
definition

Shared substantive focus

Joint RQ relevant to
both disciplines

Results: Facilitating factors



1. Personal factors

2. Overlap in desired practice

3. Mutual adaptability, respect and benefit

4. Organisational factors

Become 'one'

Total more than sum of its parts

Capabilities

Willingness

Tools

Flexibility

Mutual adaptability, respect and benefit

- *“The experience within GOH is that when researchers from different disciplines get to know one another, they will develop more **understanding** of the **importance** of each other’s discipline.”*

Results: Facilitating factors



1. Personal factors

2. Overlap in desired practice

3. Mutual adaptability, respect and benefit

4. Organisational factors

Become 'one'

Total more than sum of its parts

Mutual benefit

Capabilities

Willingness

Tools

Mutual respect

Flexibility

Results: Facilitating factors



1. Personal factors
2. Overlap in desired practice
3. Mutual adaptability, respect and benefit
- 4. Organisational factors**

Offering options

Linking pins

Dedicate role SS

Connecting person

Care for the process

Project leader:

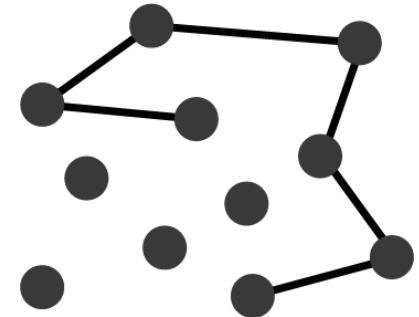
- Valuation
- Intrinsic motivation

Results: undecided factors



**1. Top down enforcement
Or: stimulation?**

**2. Knowing specific (SS or LS)
groups very well**



Conclusion



CONSTRAINING

1. Value judgments
2. Institutional context
3. Preferred practice
 - Individually
 - Discipline



FACILITATING

1. Personal factors
2. Overlap in (desired) practice
3. Mutual adaptability, respect and benefit
4. Organisational factors



UNDECIDED

1. Top-down enforcement (stimulation)
2. Knowing specific groups very well

Examples of adjustments

- Familiarizing LS and SS more with (1) each other and (2) their added value
 - E.g. internal education, thinktanks, expanding TR-network
- Contextual stimulation
 - E.g. rewarding system, requirements in research calls
- Proposals should start more from SS
- Developing a systemic approach
- Creating shared interest
- SS integral part of other disciplines

Final note

CHANGE WOULD BE BENEFICIAL

- Systemic context
- Intrinsic motivations

Both LS and SS



→ *Something to think about.. What SS domain thrived in GOH?*